DEPARTMENT OF THE NAVY
NAVAL MEDICAL LOGISTICS COMMAND
693 NEIMAN STREET
FORT DETRICK, MARYLAND 21702-9203

IN REPLY REFER TO
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From: Commanding Officer, Naval Medical Logistics Command
To: Director, Naval History and Heritage Command (Operational Archives)

Subj: ANNUAL COMMAND OPERATIONS REPORT

Ref: (a) OPNAVINST 5750.12K

Encl: (1) Command Operations Report

1. Per reference (a), enclosure (1) is forwarded.

2. My point of contact is Mr. Julius L. Evans who may be reached at 301-619-9650 or via email at julius.l.evans.civ@mail.mil.

T. R. RICHARDSON

Copy to:
NMETLC

COMMAND OPERATIONS REPORT

1. Command Data

a. Name of Command: Naval Medical Logistics Command (NAVMEDLOGCOM)

b. Unit Identification Code: 62645

c. Name and rank of Commanding Officer:

(1) Name: Richardson, Timothy R.

(2) Rank: Captain

f. Date assumed Command: 25 August 2017

g. Mission, command employment, area of responsibility: As the Navy Medicine center for logistics and procurement expertise, NAVMEDLOGCOM delivers patient-centered logistics solutions for military medicine.

h. Permanent location: Fort Detrick, Frederick, MD.

i. Immediate superior in command: Navy Medicine Education, Training and Logistics Command (NAVMEDEDTRNLOGCMD)

j. Operational superior in command: NAVMEDEDTRNLOGCMD

k. Administrative superior in command: NAVMEDEDTRNLOGCMD

l. Name of commands assigned under operational control:

(1) Navy Expeditionary Medical Support Command (NAVEXPMEDSUPCOM), Williamsburg, VA

(2) Naval Ophthalmic Support and Training Activity (NAVOPTHALSUPPTRACT), Yorktown, VA

(3) NAVMEDLOGCOM Detachment, Pirmasens, Germany

m. Type of aircraft assigned: N/A

n. Unit stationed aboard as tenant activities: Fort Detrick, MD

o. Number of personnel assigned:

(1) Officers: 10

(2) Enlisted: 19

(3) Civilians: 137

q. Command point of contact:

(1) Name: Evans, Julius L.

(2) Job Title: Public Affairs Officer

(3) Email: julius.l.evans.civ@mail.mil

(4) Phone number: 301-619-9650

(5) Command mailing address: COMMANDING OFFICER
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2. Commander Assessment. NAVMEDLOGCOM is fully mission-capable as demonstrated by its 2017 accomplishments.

a. The command executed its mission of delivering patient-centered logistics solutions for military medicine with the utmost professionalism.

b. On 25 August 2017, Capt. Tim Richardson became NAVMEDLOGCOM's Commanding Officer. His team is staffed with logisticians, analysts, clinical engineers, contracting officers, legal counsel and a host of integral support staff. They are dedicated to helping customers define their health care and medical logistics requirements, understanding the marketplace to support the requirements, and providing cost-effective, efficient contracts to satisfy those requirements. NAVMEDLOGCOM has executed millions of dollars of purchases in the medical equipment and maintenance fields for the operating forces and fixed treatment facilities. It has also contracted more than 4,000 health care workers for Navy Military Treatment Facilities (MTF).

c. NAVMEDLOGCOM demonstrated a dedicated commitment to its vision to become the Department of Defense's (DoD) premier medical logistics support activity through successful external reviews by senior logistics community partners.

d. NAVMEDLOGCOM supports a number of high profile programs. It provides engineering support for medical and dental space configuration for new ships' construction and maintains Authorized Medical Allowance Lists (AMAL) and Authorized Dental Allowance Lists (ADAL) for the operational forces. NAVMEDLOGCOM is the field operating agency for non-clinical immunization issues related to logistical support of vaccine programs for the Navy. It manages the Navy's Digital Imaging Network-Picture Archiving and Communications Systems

(DIN-PACS) Program of Record and serves as Navy Medicine's representative for electronic business systems development and maintenance.

e. The Medical Equipment & Logistics Solutions (MELS) Directorate ensures technical support and management of applications that support the Budget Submitting Office-18 (Navy Medicine) enterprise. MELS' approach to the management and sustainment of equipment directly impacts Navy Medicine's mission in ensuring healthcare networks have the most up-to-date and advanced medical technologies to support the warfighter and their beneficiaries' healthcare readiness needs. Four core competencies facilitate in achieving this goal: Clinical Engineering Support; Imaging Informatics, Medical Device Cybersecurity and Equipment, Technology and Materiel Management.

f. The Operational Forces Support Directorate directly supports Fleet Forces, Type Commanders and other stakeholders ashore and afloat in managing the medical capabilities of each operational unit or platform through the logistics and technical data management of materiel contained within their AMAL and ADAL. The directorate conducts biannual reviews of each platform with Fleet Forces representatives from each of the various communities, including submarines, cruisers, destroyers, frigates, amphibious assault ships and carriers. It also helps identify which equipment will be on new platforms as well as ships going into rework or Service Life Extension Programs. Directorate personnel help determine which items are obsolete, need replacement or can remain on the allowance lists. This gives the platforms a snapshot of what materiel will remain on, be removed from or be supplied to the platforms. Once Fleet Forces approves the suggested changes, the recommendations are processed for implementation.

g. The Acquisition Management and Analytics Directorate is responsible for the execution, award and administration of healthcare personal services and non-personal services contracts. This includes assisting in requirements definition, needs determination, cost estimates, medical support services, medical equipment and supplies for MTFs and operational forces. It includes enterprise medical informatics, contracts in support of the DoD Drug Demand Reduction Program, research and development contracts, grants and cooperative agreements in support of Navy Medicine research objectives. The directorate is also responsible for conducting Contracting Officer's Representative (COR) training, customer assist visits and virtual acquisition resources. Directorate personnel conduct acquisition measurements, spend analysis and strategic sourcing analysis for the enterprise. The directorate also serves in an oversight role as the Bureau of Medicine and Surgery's (BUMED) Senior Contracting Official (SCO) (Enterprise Contract Executive); manages and executes BUMED Services Requirements Review Board (SRRB) function; and is responsible for the execution of the Procurement Performance Management Assessment Program (PPMAP) for Continental United States Navy Medicine Activities.

h. The SCO manages the BUMED data requirements for the SRRB. Total non-personal service requirements were 493, valued at $449M; total personal service requirements were 2,151, valued at $427M. The SCO facilitated and participated in the non-personal service reviews with personal service reviews being completed by the regional commands. The board found no evidence of contract fraud and that the CORs were properly trained and engaged in accordance with the BUMED Standard Operating Procedures (SOPs).

i. Logistics Business Systems (LBS) manages Information Technology Systems required for Navy Medicine's business needs. The systems managed by LBS are Defense Medical Logistics Standard Support (DMLSS), Standard Procurement System (SPS), and Wide Area Workflow (WAWF). LBS serves as the functional proponent for DMLSS, SPS, and WAWF. They also represent and make recommendations on behalf of Navy Medicine for all logistics matters pertaining to the integration of logistics systems into naval activities, and functionality applicable to these systems for the Fleet, Fleet Marine Force, and Expeditionary Medical and hospital automated information systems. As part of their daily tasks, LBS is responsible for coordinating, communicating and representing Navy Medicine's logistics input, position and policies execution pertaining to logistical and financial system support.

j. Expeditionary Medical Logistics (EML) is a program within the Expeditionary Health Services System providing the U.S. Navy's Theater Hospitalization capability. The EML program focuses on deployable medical systems like Expeditionary Medical Facilities designed to receive patients from sea-based platforms or forward medical facilities directly supporting Fleet and Fleet Marine Forces engaged in combat operations. On 1 October 2017, EML transferred from NAVMEDLOGCOM to BUMED M42 Medical Logistics Policy.

k. Resource Management Directorate manages the day to day financial operations of the command. Like any Navy Medicine command, Resource Management is responsible for ensuring proper management and execution of funds in support of the mission as well as functioning within policies and procedures by adhering to internal controls that help maintain audit readiness. Daily operations include administration of budget, accounting, civilian payroll, travel management, support agreements, coordination of the Manager's Internal Control Program and providing financial management oversight to NAVMEDLOGCOM lower echelon commands, NAVEXPMEDSUPCOM and NAVOPTHALSUPPTRACT.

l. The Administration Directorate supports all administrative requirements for the command. Most notably, the Administration Directorate provides day-to-day support of the command's information technology systems and infrastructure, all civilian and military personnel programs, training, correspondence, staff human resource management, and personnel security. In addition, the directorate manages various command level programs such as directives, forms and records management, and the command's fleet of government vehicles. Directorate staff includes a mix of both military and civilian personnel, who work collectively to fulfill diverse administrative requirements in support of the command's key medical logistics missions.

m. NAVMEDLOGCOM Detachment, Pirmasens, Germany, provides medical logistics support and training across the full spectrum of military operations to the United States European Command, Central Command, Special Operations Command Europe, Africa Command and the Department of State.

n. NAVOPTHALSUPPTRACT is the Program Executive Office for the DoD Optical Fabrication Enterprise and charged with oversight of military optical fabrication worldwide. NAVOPTHALSUPPTRACT is the largest DoD Optical Fabrication Lab and home of the DoD's only training program for Opticians and Optical Fabrication Specialists at its Tri-Services

Optician School. NAVOPTHALSUPPTRACT provides optical fabrication support by fabricating military eyewear, prescription gas mask inserts and combat protective eyewear inserts.

o. NAVEXPMEDSUPCOM's mission is to support Combatant Commander (COCOM) by supplying the right medical resources at the right time and at the right cost anywhere in the world through configured deployable medical systems, which are rapidly deployable, modular and adaptive to meet mission-specific needs based on COCOM requirements. NAVEXMEDSUPCOM plans and executes elements of the Expeditionary Health Services Systems, including the design, acquisition, receipt, assembly, integration, storage, shipment, maintenance, and life-cycle support of Navy deployable medical systems, to include Expeditionary Medical Facilities (EMF), Expeditionary Medical Units (EMU), and Forward Deployable Preventive Medicine Units.

3. Chronology Narrative. Provided is a chronological listing of NAVMEDLOGCOM significant activities in 2017:

2 January 2017 - EML participated in a Medical Standard Force Package Readiness study. Discussions were held on the Capabilities Based-Medical Treatment Facility Integrated Major Combat Operations training at Fort McCoy, WI, and other Army facilities. Discussions were also on the establishment of the Unit Training Capabilities on the East and West coasts.

3 January 2017 - The SCO coordinated the efforts of NAVMEDLOGCOM's contract closeout subject matter experts to incorporate the new electronic data access database auto-closeout feature into the BUMED's closeout SOP. The first auto-closeouts began December 2016.

5 January 2017 - USS MOUNT BLUE RIDGE (LCC-19) X-Ray installation, Yokosuka, Japan, planning meeting with Agfa, Tecnico, Naval Surface Warfare Center, Philadelphia, Defense Logistics Agency-Troop Support (DLA-TS) and NAVMEDLOGCOM for an April 2017 install.

5 January 2017 - EML participated in a Middle Planning Conference Medical Payloads Rehearsal of Concepts drill in Cheatham Annex, Williamsburg, VA.

9 - 13 January 2017 - The MELS Imaging Informatics (II) Division completed a DIN-PACS acceptance test at Naval Hospital (NH) Twentynine Palms.

16 January 2017 - BUMED Property Management Office (PMO) hosted Defense Connect Online sessions regarding the FY17 Inventory Requirements. There were 91 participants from various Navy Medicine activities.

17 January 2017 - The MELS II Division coordinated "go live" on the Enterprise Clinical Imaging Archive (ECIA) for NH Beaufort. All radiology studies performed at NH Beaufort are stored in the ECIA archive in Aurora, CO.

23 January 2017 - BUMED PMO conducted Automated Information Technology (AIT) and Equipment Management (EM) workshops at NH Guam with 16 students in attendance.

2 February 2017 - EML hosted a Medical Contingency Requirements Workflow/Defense Logistics Agency (DLA) familiarization meeting/training for NAVEXPMEDSUPCOM, United States Marine Corps Systems Command and Defense Health Agency (DHA) staff on the capabilities of the Medical Contingency Requirements Workflow as a tool in conducting an AMAL review and Functional Executive Agent Medical Support to process the Operational View 6 Model for systems architecture planning.

7 February 2017 - EML participated in the Fleet Response Training Plan development working group with BUMED M9, OPNAV0931, Military Sealift Command (MSC) and other stakeholders in support of the readiness initiative goal.

7 February 2017 - The MELS II Division coordinated "go live" full system implementation for the ECIA for NH Jacksonville, FL. All radiology studies performed at NH Jacksonville are stored in the ECIA archive in Aurora, CO.

8 - 9 February 2017 - NAVMEDLOGCOM initiated and completed logistical planning in preparation for the 2017/2018 flu season. The command coordinated efforts with DHA and DLA. A call for requirements was sent out requesting forecasts for influenza vaccine orders from individual commands.

13 February 2017 - LBS reviewed current DMLSS eLearning Courses for updates, supported the WAWF upgrade, updated training to include current Invoice, Receipt, Acceptance and Property Transfer policies and procedures, and associated BUMED policies.

13 - 17 February 2017 - BUMED PMO conducted AIT and Equipment and Technology Management (ETM) workshops at NH Rota, Spain, with 10 students in attendance.

21 - 24 February 2017 - The MELS II Division facilitated a DIN-PACS kick off and requirements review at NH Camp Lejeune, NC.

24 February 2017 - NAVOPTHALSUPPTRACT reported that the use of the Legacy Spectacle Request and Transmission System (SRTS) application ceased processing new spectacle orders. Active accounts were transitioned from the decentralized Legacy SRTS desktop client to a centrally hosted web-based application. Currently SRTS supports approximately 472 Tri-Service Optical Clinics, 26 Fabrication Laboratories and nine Navy ships. The web-based application's ability to handle the simultaneous processing of several orders at a time, and from one assigned facility account, has resulted in over 3,200 accounts being consolidated to just over 500 accounts. This effort culminated a multi-year process to develop, test and implement a solution that enabled near real-time delivery of spectacle orders from the point of order to the Fabrication Laboratories. The web-based solution also provides Fabrication Laboratories with workload management, supports enterprise data driven decisions and data analysis.

2 March 2017 - The MELS Directorate hosted the Dental Systems Integrated Product Team/Tri-Service Workflow Advisory Group weekly meeting.

11 March 2017 - The MELS II Division attended the Operational Medicine Workflow Working Session for Dental Imaging in Vienna, VA.

13 - 17 March 2017 - Operational Forces Support Directorate conducted the Casualty Receiving and Treatment Ship AMAL review with Naval Surface Forces at NAVMEDLOGCOM.

13 - 17 March 2017 - BUMED PMO conducted an AIT workshop at NH Pensacola, FL, and NH Jacksonville, FL, with 10 students in attendance.

13 March 2017 - EML conducted a successful Medical Payloads drill to demonstrate a material solution in support of OPNAV adaptive force package initiatives.

13 March 2017 - NAVEXPMEDSUPCOM designed a containerized medical asset package utilizing three-to-one and two-to-one metal 20-foot cargo ship containers. The containers were staged in an area that simulated a space on a ship to determine the ease of patient flow and the feasibility of configuration for integration to an afloat platform deployed aboard an MSC vessel.

27 - 31 March 2017 - BUMED PMO conducted EM, maintenance activity (MA) and advanced DMLSS user training workshops at NAVMEDLOGCOM with 66 students in attendance.

17 - 21 April 2017 - The MELS II Division participated in a series of conference calls to support Naval Health Clinic (NHC) Oak Harbor, WA, with its transition to the Medical Community of Interest network.

11 May 2017 - EML participated in a teleconference with the Navy Africa (NAVAF) medical planner. The team assisted NAVAF by providing the latest equipment inventory list for an EMU to use as a baseline as they assess their EMF Djibouti requirement.

15 - 19 May 2017 - BUMED PMO conducted an AIT workshop at Lovell Federal Health Care Center in Chicago, IL, with eight students in attendance.

18 May 2017 - The SCO awarded the Medical Administration Multiple Award Task Order Indefinite Delivery-Indefinite Quantity (IDIQ) valued at $118M. The IDIQ provides various medically related administrative and programmatic support services for all of Navy Medicine.

23 - 23 May 2017 - The MELS II Division worked with DIN-PACS vendors and MTF personnel to apply a critical software patch designed to mitigate damage caused by the "WannaCry" ransomware and to prevent future cyber-attacks.

21 - 25 May 2017 - SCO provided specific contracting and ordering officer training at the Navy Business Operations Training Symposium, Lansdowne, VA. Topics included completing a

Government Service Agreement purchase, completing a sole-source open market purchase, discussion of the SCO quarterly metrics, and correct completion of the Federal Procurement Data Standard Contract Actions reports.

28 May - 12 June 2017 - Direct Radiology installation on board USS MOUNT BLUE RIDGE (LCC 19), Yokosuka, Japan. Operational Forces Support Directorate representative, HMC D. Wilson, served as On-Site Installation Coordinator (OSIC) for the Agfa Alteration Installation team.

7 - 10 June 2017 - EML participated as the designated Technical Evaluation Team Lead. The team analyzed five proposals for the procurement of Role 2 Enhanced Commercial off the Shelf assets.

7 June 2017 - Operational Forces Support Directorate held the bi-weekly Logistics Projects Status updates meeting with U.S. Fleet Forces Command, U.S. Pacific Fleet and MSC Headquarters.

12 - 16 June 2017 - Fleet ADAL review at NAVMEDLOGCOM.

12 - 16 June 2017 - BUMED PMO conducted AIT and ETM workshops at NH Bremerton, WA, and NHC Oak Harbor, WA, with 19 students in attendance.

26 - 29 June 2017 - Members from the MELS II Division attended the Defense Healthcare Information Technology Symposium in Orlando, FL.

23 June 2017 - The MELS II Division successfully coordinated an open market procurement with DLA-TS to connect the Fuji Synapse PACS and the PowerScribe 360 radiology dictation system to MHS Genesis at NHC Oak Harbor, WA. As a result of this effort, managers and systems administrators avoided a delay in the Electronic Health Record implementation.

26 June 2017 - The MELS II Division issued a three-month award for Picture Archiving and Communication System maintenance services to serve as a stop-gap measure while DLA-TS was completing negotiations on the long-term successor contract. The completion of this last-minute procurement ensured that Navy facilities worldwide were able to continue providing uninterrupted patient care.

24 - 28 July 2017 - The MELS II and Clinical Engineering (CE) Divisions performed acceptance testing on the Ophthalmology Picture Archiving and Communication System (OPACS) at Naval Medical Center (NMC) San Diego, CA.

12 July 2017 - The MELS II Division coordinated "go live" full system implementation for the ECIA for NHC Oak Harbor, WA. All radiology studies performed at NHC Oak Harbor, WA, are stored in the ECIA archive in Aurora, CO.

10 - 21 July 2017 - BUMED PMO conducted EM and MA workshops at NAVMEDLOGCOM, Fort Detrick, MD, with 27 students in attendance.

25 July 2017 - The MELS II Division obtained a Risk Management Framework Authority to Operate for the Nuance Communications PowerScribe 360 Radiology Dictation System.

7 - 18 August 2017 - BUMED PMO conducted AIT and ETM workshops at NHC Hawaii with 11 students in attendance.

21 - 31 August 2017 - The MELS II Division completed a DIN-PACS site survey at NH Guam, NH Okinawa, Japan, and NH Yokosuka, Japan, in support of the PACS replacement project at all three MTFs scheduled for FY18.

18 - 22 September 2017 - The MELS II and CE Divisions performed and completed an OPACS site survey at NMC Portsmouth, VA. This was in support of an FY18 procurement and Navy-wide OPACS deployment.

27 September 2017 - The MELS II Division coordinated "go live" full system implementation for the ECIA for NH Camp Pendleton, CA and NH Bremerton, WA. All radiology studies performed at these MTFs are stored in the ECIA archive in Aurora, CO.

1 October 2017 - BUMED Installation and Logistics Directorate (M4) directed the realignment of the EML Program under BUMED M42 Medical Logistics Policy.

16 - 27 October 2017 - BUMED PMO conducted EM and MA workshops at NAVMEDLOGCOM, Fort Detrick, MD, with 18 students in attendance.

4 - 24 October 2017 - The MELS II Division coordinated "go live" full system implementation for the ECIA for NMC Portsmouth, VA, NMC San Diego, CA, NHC Lemoore, CA, and NHC Corpus Christi, TX. All radiology studies performed at these MTFs are stored in the ECIA archive in Aurora, CO.

6 - 10 November 2017 - Coordinated with NAVMEDEDTRNLOGCMD to create the Role 2 Light Maneuver (R2LM) Assemblage Management process to ensure accountability and sustainment for critical R2LM training assemblages or sets in DMLSS.

4 - 8 December 2017 - BUMED PMO conducted an ETM at the Biomedical Engineering Technician School in San Antonio, TX, with 28 students in attendance.